



THE CITY OF DAWSON

2021 Annual Operating Budget and the Capital Expenditure Program

Bylaw No. 2021-04

WHEREAS section 238 of the *Municipal Act*, RSY 2002, c. 154, and amendments thereto, provides that on or before April 15 in each year, council shall cause to be prepared the annual operating budget for the current year, the annual capital budget for the current year, and the capital expenditure program for the next three financial years, and shall by bylaw adopt these budgets; and

WHEREAS section 239 of the *Municipal Act*, RSY 2002, c. 154, and amendments thereto, provides that council may establish by bylaw a procedure to authorize and verify expenditures that vary from an annual operating budget or capital budget; now

THEREFORE, pursuant to the provisions of the *Municipal Act* of the Yukon, the council of the City of Dawson, in open meeting assembled, **ENACT AS FOLLOWS:**

PART I - INTERPRETATION

1.00 Short Title

1.01 This bylaw may be cited as the **2021 Annual Operating Budget and the Capital Expenditure Program Bylaw.**

2.00 Purpose

2.01 The purpose of this bylaw is to adopt the 2021 annual operating budget and the capital expenditure program for the years 2021 to 2023.

3.00 Definitions

3.01 In this Bylaw:

- (a) Unless expressly provided for elsewhere within this bylaw the provisions of the *Interpretations Act (RSY 2002, c. 125)* shall apply;
- (b) “city” means the City of Dawson;
- (c) “council” means the council of the City of Dawson.



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PART II – APPLICATION

4.00 Budget

- 4.01 The 2021 annual operating budget, attached hereto as Appendix “A” and forming part of this bylaw, is hereby adopted.
- 4.02 The 2021 to 2023 capital expenditure program, attached hereto as Appendix “B” and forming part of this bylaw, is hereby adopted.

5.00 Budgeted Expenditures

- 5.01 All expenditures provided for in the 2021 Annual Operating Budget and the 2021 to 2023 Capital Expenditure Program shall be made in accordance with the *Finance Policy* and the *Procurement Policy*.

6.00 Unbudgeted Expenditures

- 6.01 No expenditure may be made that is not provided for in the 2021 Annual Operating Budget and the 2021 to 2023 Capital Expenditure Program unless such expenditure is approved as follows:
- (a) by resolution of council for expenditures which will not increase total expenditures above what was approved in the 2021 Annual Operating Budget and the 2021 to 2023 Capital Expenditure Program.
 - (b) by bylaw for expenditures which increase total expenditures above what was approved in the 2021 Annual Operating Budget and the 2021 to 2023 Capital Expenditure Program.

PART III – FORCE AND EFFECT

7.00 Severability

- 7.01 If any section, subsection, sentence, clause or phrase of this bylaw is for any reason held to be invalid by the decision of a court of competent jurisdiction, the invalid portion shall be severed and the part that is invalid shall not affect the validity of the remainder unless the court makes an order to the contrary.



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8.00 Enactment

8.01 This bylaw shall be deemed to have been in full force and effect on January 1, 2020.

9.00 Bylaw Readings

Readings	Date of Reading
FIRST	March 10, 2021
SECOND	March 31, 2021
THIRD and FINAL	April 14, 2021

Original signed by:

Wayne Potoroka, Mayor

Presiding Officer

Cory Bellmore, CAO

Chief Administrative Officer



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PART IV – APPENDIX

Appendix A – 2021 Annual Operating Budget

Appendix B - 2021 to 2023 Capital Expenditure Program

Budget 2021

		2020 Budget	2020 Actuals	2021 Budget
			Unaudited	
REVENUE:				
General Municipality:				
	General Taxation	2,114,927	2,210,835	2,254,000
	Grants in Lieu of Taxes	994,750	1,003,355	1,010,136
	Grants	2,404,470	2,711,261	2,711,591
	Penalties and Interest	15,750	9,951	13,500
	Other Revenue	17,200	5,443	39,600
	Sale of Services	58,800	91,474	88,350
	Total General Municipality:	5,605,897	6,032,320	6,117,177
	Cable	356,209	207,288	219,558
Protective Services:				
	Fire Protection	80,329	66,815	74,800
	Bylaw Enforcement	4,000	1,435	5,000
	Total Protective Services:	84,329	68,250	79,800
Public Works:				
	Water Service	899,826	936,773	926,000
	Sewer Service	644,745	681,405	618,175
	Waste Management	327,599	341,815	337,000
	Other Revenue	158,310	94,502	151,000
	Total Public Works:	2,030,480	2,054,495	2,032,175
	Public Health - Cemetery	3,000	2,723	3,000
	Planning	21,221	17,445	95,200
Recreation:				
	Recreation Common	46,051	46,171	49,551
	Programming & Events	40,900	10,400	40,000
	AMFRC	51,000	4,825	42,500
	Water Front	38,000	- 476	10,000
	Pool	28,950	-	30,250
	Green Space	23,500	- 529	18,000
	Total Recreation:	228,401	60,391	190,301
TOTAL REVENUE:		8,329,537	8,442,911	8,737,211

Budget 2021

		2020 Budget	2020 Actuals Unaudited	2021 Budget
EXPENDITURES:				
General Municipality:				
	Mayor and Council	179,369	136,691	154,558
	Council Election	-	-	10,000
	Grants/Subsidies	360,766	287,690	352,186
	Administration	1,050,236	971,169	1,221,018
	Other Property Expenses	31,160	10,221	11,000
	Computer Information Systems		61,749	150,000
	Communications		8,508	142,700
	Municipal Safety Program	7,459	8,954	9,050
	Total General Municipality:	1,628,990	1,484,982	2,050,512
	Special Projects/Events	45,000	-	-
	Cable	261,193	249,890	219,558
	Protective Services:			
	Fire Protection	330,632	264,482	350,707
	Emergency Measures	29,068	23,824	38,958
	Bylaw Enforcement	138,514	111,944	116,616
	Total Protective Services:	498,214	400,250	506,281
	Public Works:			
	Common	316,332	408,479	372,022
	Roads and Streets - Summer	160,721	116,680	155,793
	Roads and Streets - Winter	303,046	354,689	324,941
	Sidewalks	77,723	42,238	75,346
	Dock	19,550	2,418	14,650
	Surface Drainage	79,925	95,375	74,528
	Water Services	737,435	797,165	861,913
	Sewer Services	319,390	176,166	261,057
	Waste Water Treatment Plant	220,000	219,892	223,911
	Waste Management	775,591	646,435	587,970
	Building Maintenance	1,313,125	1,165,075	1,390,579
	Total Public Works:	4,322,838	4,024,614	4,342,710
	Public Health - Cemetery	15,000	-	13,000
	Planning	343,790	143,019	349,026
	Recreation:			
	Recreation Common	360,888	276,424	397,797
	Programming & Events	280,942	207,211	302,189
	AMFRC	133,051	160,805	214,761
	Water Front	12,307	5,081	22,837
	Pool	145,541	3,016	152,553
	Green Space	278,435	145,908	283,836
	Total Recreation:	1,211,164	798,445	1,373,973
TOTAL EXPENDITURES:		8,326,188	7,101,201	8,855,059
NET OPERATING SURPLUS BEFORE RESERVE TRANSFER				
NON OPERATING EXPENSES:				
	Transfer to Administration Equipment			(9,377)
	Transfer to Public Works Capital			(22,775)
	Transfer from Unrestricted Reserves			100,000
	Transfer from Downtown Revitalization			20,000
	Transfer from Future Land Development			30,000
NET SURPLUS/DEFICIT		3,349	1,341,710	(0)

Budget 2021

		2020 Budget	2020 Actuals Unaudited	2021 Budget
RESERVE TRANSFERS:				
Transfer from Restricted Reserves:				
	Parking			
	Future Land Development			
	Council Equipment			
	Administration			
	Capital	50,000		150,000
	Equipment Reserve	112,410		163,409
	Protective Services	156,000		114,000
	Public Works			
	Equipment Replacement	45,000		232,000
	Water Service	35,000		
	Sewer Service	35,000		
	Road Maintenance			
	Road Replacement			
	Waste			
	Recreation			
	Capital	50,000		160,000
	Equipment Replacement	20,000		240,000
	Facility Reserve (from tax levy)	100,000		100,000
	Cable			
	Heritage			
	Green Initiatives			22,275
	Downtown Revitalization			
	Load Capacity			
Total Transfers From Restricted Reserves:		603,410		1,181,684
Transfer to Restricted Reserves:				
	Parking			
	Future Land Development			75,000
	Council Equipment			
	Administration			
	Capital	77,909		
	Equipment Reserve	25,000		64,377
	Protective Services	60,000		65,000
	Public Works			-
	Equipment Replacement	60,000		50,000
	Water Service			15,000
	Sewer Service			15,000
	Road Maintenance			
	Road Replacement			
	Waste			100,000
	Recreation			
	Capital	50,000		60,000
	Equipment Replacement			100,000
	Facility Reserve (from tax levy)	192,950		350,000
	Cable			
	Heritage			
	Green Initiatives	12,612		35,275
	Downtown Revitalization			
	Load Capacity			
Transfer to Restricted Reserves:		478,471		929,652
Operating Reserve Transfers:				
For Information - Calculated in O & M budgets				
	Transfer from Cable Reserve	86,509	*	
	Road - Operating Reserve	45,000	*	
Total Transfer to Restricted Reserves		478,471		929,652

* operating transfer reserves are calculated in operational detail and listed here for reserve transparency

Budget 2021

		2020 Budget	2020 Actuals	2021 Budget
			Unaudited	
NET RESERVE TRANSFER FOR FUNDING AND REPLENISHING OF CAPITAL RESERVES		(124,939)		(252,032)
NET OPERATING SURPLUS AFTER RESERVE TRANSFER		128,288		252,032
NON OPERATING EXPENSES:				
	Capital Projects funded through Operating Funds			
	Lot Development			
	Sale/purchase of Lots	100,000		100,000
	Purchase of Gravel/Chemical for Inventory			
	Art Purchase	25,000		
TOTAL NON OPERATING EXPENSES:		125,000		100,000
NET OPERATING SURPLUS AFTER NON OPERATING EXPENSES:		3,288		152,032
NET CASH SURPLUS/DEFICIT		3,288		152,032

Budget 2021

GENERAL MUNICIPAL	2020 Budget	2020 Actuals	2021 Budget
		Unaudited	
GENERAL MUNICIPAL REVENUES			
REVENUES: GENERAL TAXATION			
Property Taxes - Residential	1,047,535	1,088,265	1,126,000
Property Taxes - Non-Residential	1,067,392	1,122,570	1,128,000
TOTAL GENERAL TAXATION REVENUE	2,114,927	2,210,835	2,254,000
REVENUES: GRANTS IN LIEU OF TAXES			
Federal Grants in Lieu - Residential	27,663	27,663	28,000
Territorial Grants in Lieu - Residential	10,921	10,921	10,921
Federal Grants in Lieu - Non-Residential	159,215	159,215	159,215
Territorial Grants in Lieu - Non-Residential	410,511	410,511	415,000
Tr'ondek Hwech'in Grants In Lieu	386,439	395,045	397,000
TOTAL GRANTS IN LIEU REVENUES	994,750	1,003,355	1,010,136
REVENUES: GRANTS			
Comprehensive Municipal Grant	2,387,858	2,387,843	2,512,359
Community Trust Training Grant	4,000	2,386	4,000
Carbon Rebate	12,612	12,612	35,275
Covid restart funding		308,420	159,957
TOTAL GRANT REVENUES	2,404,470	2,711,261	2,711,591
REVENUES: PENALTIES & INTEREST			
Penalties & Interest - Property Taxes	10,000	9,951	10,000
Penalties & Interest - Water & Sewer	5,000		3,000
Administration Fee - Tax Liens	750		500
TOTAL PENALTIES & INTEREST REVENUE	15,750	9,951	13,500
REVENUE: OTHER REVENUE			
Interest on Investments	37,000	65,226	12,500
Less Interest Transferred to Reserves	(23,000)	(59,922)	(9,900)
Bad Debt Recovery	1,000		1,000
Miscellaneous Revenue	2,200	139	10,000
WCB Choice Reward Program	-		6,000
Transfer in from Heritage Reserve			20,000
TOTAL OTHER REVENUE:	17,200	5,443	39,600
REVENUE: SALE OF SERVICES			
Business Licence	30,000	39,664	35,000
Intermunicipal Business Licence	1,000	85	1,000
Certificate and Searches	1,800	1,365	1,000
Building Lease/Rental Income	25,000	50,360	51,350
Street Vendor Sales	1,000		
TOTAL SALE OF SERVICES REVENUE	58,800	91,474	88,350
TOTAL GENERAL MUNICIPAL REVENUE	5,605,897	6,032,320	6,117,177

Budget 2021

GENERAL MUNICIPAL	2020 Budget	2020 Actuals	2021 Budget
		Unaudited	
EXPENDITURES: MAYOR AND COUNCIL			
Wages & Honoraria - Mayor/Council	57,000	54,718	55,000
Benefits - Mayor/Council	2,600	1,967	2,000
Employee Wages - Council Services Admin.	50,930	41,107	41,107
Employee Benefits - Council Services Admin.	10,654	10,451	10,451
Membership/Conference Fees	28,000	24,454	30,000
Training - Mayor and Council	1,500		5,000
Travel - Accomodation and Meals	9,500		2,500
Travel - Transportation	8,500		5,000
Advertising	500	1,295	
Hospitality	4,000	1,373	2,000
Supplies - Office	2,500	759	
Non Capital Equipment/Office Furniture	1,500	460	1,500
Photocopier Expense	500		
Insurance	160	107	
Janitorial	750		
Telephone	775		
TOTAL MAYOR AND COUNCIL EXPENSES	179,369	136,691	154,558
EXPENDITURES: ELECTIONS/REFERENDUMS			
Honoraria - Election	-		10,000
TOTAL ELECTIONS/REFERENDUMS EXPENSES	-	-	10,000
EXPENDITURES: GRANTS/SUBSIDY			
Homeowner Senior Tax Grants	24,000	19,680	22,000
Development Incentive Grant	40,699	17,787	44,186
Water and Sewer - Senior Discount	45,000	59,800	60,000
Community Grants	40,000	14,792	30,000
Heritage Fund	20,000		20,000
Dawson Ski Hill Grants	6,067	5,631	6,000
KDO Funding	35,000	35,000	35,000
COVID-19 funding	150,000	135,000	35,000
Reconciliation			100,000
TOTAL GRANTS/SUBSIDY EXPENSES	360,766	287,690	352,186
EXPENDITURES: ADMINISTRATION			
Wages - Administration	441,077	365,416	457,206
Benefits - Administration	87,171	45,000	91,520
Professional Fees	90,000	80,456	40,000
Audit	30,500	22,000	30,000
Legal	150,000	91,540	150,000
Human Resource	18,000	5,280	15,000
Membership/Conference	2,500		2,500
Training	25,000	1,333	10,000
Travel - Accomodation and Meals	7,000	375	5,000
Travel - Transportation	10,000	4,721	7,500
Advertising	11,000	14,120	
Promotional Material/Hosting Events	3,000	2,219	3,000
Subscriptions & Publications	2,000	3,492	3,500
Postage ALL DEPTS	4,600	12,283	13,500
Freight	2,000	1,555	2,000
Computer Network Charge	40,000	1,118	
Supplies - Office ALL DEPTS	9,000	18,615	29,900
Non Capital Equipment	10,000	1,327	4,000
Photocopier Expense - ALL DEPTS	2,535	6,991	9,000
Insurance - ALL DEPTS	42,000	216,357	264,392

Budget 2021

GENERAL MUNICIPAL		2020 Budget	2020 Actuals	2021 Budget
			Unaudited	
	Telephone and Fax	15,210	30,772	33,000
	Bank Charges	2,500	5,032	3,000
	Payroll Fees	3,500	950	3,000
	Bad Debt Expense	2,500		4,500
	Cash Over/Short	240		
	Contracted Services	2,000	2,658	
	Assessment Fees	36,700	37,559	38,500
	Tax Liens/Title Searches	203		
	Intermunicipal Business Licence	-		1,000
TOTAL ADMINISTRATION EXPENSES		1,050,236	971,169	1,221,018
EXPENDITURES: OTHER PROPERTY EXPENSES				
	Utility - 8th Ave Residence	3,000	2,105	-
	Heating - 8th Residence	3,500	3,194	-
	Repairs and Maintenance - 8th Residence	7,500	358	7,000
	Utility - 6th Ave. Rental	2,000	1,235	
	Heating - 6th Ave. Rental	2,500		
	Repairs and Maintenance - 6th Ave. Rental	6,000	3,329	4,000
	Land Lease /property taxes	4,840		
	Land Lease	1,820		
TOTAL OTHER PROPERTY EXPENSES		31,160	10,221	11,000
EXPENDITURES: COMPUTER INFORMATION SYSTEMS				
	Accounting System Support Plan	22,000	1,455	40,000
	Network Workstation Support Plan & Updates	20,000	59,195	50,000
	Network Software and Accessories	8,000	254	35,000
	Repairs, Maintenance & Non Capital Replacement	30,000	845	25,000
	Cost Recapture	(81,600)		
TOTAL COMPUTER INFORMATION SYSTEMS EXPENSES			61,749	150,000
EXPENDITURES: COMMUNICATIONS				
	Communications - Wages	-		75,000
	Communications - Benefits	-		12,000
	Communications - Advertising			28,200
	Supplies	-		15,000
	Insurance Premiums	2,282		
	Licence Fees		2,513	2,500
	Contracted Services	5,000	5,995	10,000
	Cost Recapture	(7,282)		
TOTAL COMMUNICATIONS EXPENSES		-	8,508	142,700
EXPENDITURES: MUNICIPAL HEALTH & SAFETY PROGRAM				
	Wages - Safety	4,599	8,437	8,500
	Benefits - Safety	860	517	550
	Training	2,000	-	
TOTAL MUNICIPAL HEALTH & SAFETY PROGRAM EXPENSES		7,459	8,954	9,050
TOTAL GENERAL MUNICIPAL EXPENSES		1,628,990	1,484,982	2,050,512
EXPENDITURES: SPECIAL PROJECTS/EVENTS				
	Downtown Revitalization	45,000		-
TOTAL SPECIAL PROJECTS/ EVENTS EXPENSES		45,000	-	-
TOTAL GENERAL MUNICIPALITY REVENUES:		5,605,897	6,032,320	6,117,177
TOTAL GENERAL MUNICIPALITY EXPENSES:		1,673,990	1,484,982	2,050,512
NET GENERAL MUNICIPALITY EXPENSES		3,931,908	4,547,337	4,066,665

Budget 2021

CABLE	2020 Budget	2020 Actuals	2021 Budget
REVENUES - CABLE:		Unaudited	
Cable Television:			
Analog Basic	190,000	143,527	144,083
Digital Basic	54,000	54,566	55,575
Additional Packages	18,000	4,441	14,000
Reconnects	1,000	1,289	1,000
New Installations/Reconnects	2,500	135	1,500
Fibre Optic Rental	4,200	3,330	3,400
Transfer in from Operating Reserve	86,509		-
TOTAL REVENUE - CABLE:	356,209	207,288	219,558
EXPENDITURES - CABLE:			
Wages	16,433	18,000	13,937
Benefits	2,934	2,642	3,263
Professional Fees	5,000		
Travel - Accomodation and Meals	500		
Travel - Transportation	50		
Advertising/Analog Channel Guide	2,228	3,780	7,080
Postage	3,300		
Freight	200		
Computer Network Charge	350		
Supplies - Office	3,000		2,500
Non-capital Equipment/Office Furniture	2,000	5,040	2,000
Photocopier Expense	750	-	
Tower/Equipment Repairs and Mtnce.	14,500	3,005	5,000
Electrical	12,000	13,748	14,000
Telephone and Fax	3,500	2,181	2,200
Contracted Services	50,000	54,745	55,000
Supplies - Operating	10,000	4,201	
Cable Pole Rental/Site Lease	29,448	33,064	30,000
Television Stations	105,000	109,484	84,578
TOTAL EXPENDITURES - CABLE:	261,193	249,890	219,558
TOTAL CABLE REVENUES:	356,209	207,288	219,558
TOTAL CABLE EXPENSES:	261,193	249,890	219,558
NET CABLE EXPENSES	95,016	(42,602)	0

Budget 2021

CEMETERY		2020 Budget	2020	2021 Budget
			Unaudited	
REVENUE - CEMETERY PLOTS:				
	Sale of Cemetery Plots	3,000	2,723	3,000
	Transfer in from Reserves	-		
TOTAL CEMETERY REVENUE:		3,000	2,723	3,000
EXPENDITURES - CEMETERY PLOTS:				
	Contracted Services	10,000		8,000
	Landscaping	5,000		5,000
	Equipment Rentals	-		
TOTAL CEMETERY EXPENSE:		15,000	-	13,000
TOTAL CEMETERY REVENUES:		3,000	2,723	3,000
TOTAL CEMETERY EXPENSES:		15,000	-	13,000
NET CEMETERY EXPENSES		(12,000)	2,723	(10,000)

Budget 2021

PLANNING & DEVELOPMENT:		2020 Budget	2020 Actuals	2021 Budget
			Unaudited	
REVENUES - PLANNING:				
	Development Permits	11,313	16,605	25,000
	Subdivision Development Fees	4,698	-	5,000
	Historic Resources Permits	5,000	-	5,000
	Appeals	210	-	200
	Land Sales		840	60,000
TOTAL REVENUE - PLANNING:		21,221	17,445	95,200
EXPENDITURES - PLANNING:				
	Wages - Planning	139,390	98,612	130,247
	Benefits - Planning	22,079	11,091	25,279
	Honoraria	12,000	3,908	12,000
	Professional Fees	70,000	17,501	100,000
	Training	5,115	250	4,000
	Travel - Accomodation and Meals	1,535	-	1,500
	Travel - Transportation	2,495	-	2,500
	Advertising	5,500	-	
	Promotional Material/Special Events	-	49	
	Subscriptions & Publications	500		500
	Postage	220		
	Computer Network Charge	309		
	Supplies - Office	1,200	750	1,000
	Non Capital Equipment/Office Furniture	3,000	1,066	2,000
	Photocopier Expense	447		
	Downtown Revitalization	45,000	-	20,000
	Contracted services	10,000	525	20,000
	Land Development Costs	25,000	9,266	30,000
TOTAL EXPENDITURES - PLANNING:		343,790	143,019	349,026
TOTAL PLANNING REVENUES:		21,221	17,445	95,200
TOTAL PLANNING EXPENSES:		343,790	143,019	349,026
NET PLANNING EXPENSES		(322,569)	(125,574)	(253,826)

Budget 2021

	2020 Budget	2020 Actuals	2021 Budget
		Unaudited	
PROTECTIVE SERVICES			
REVENUES - FIRE PROTECTION			
Fire Alarm Monitoring	23,829	13,350	13,800
Inspection Services	1,500		1,500
Fire Alarm Response	2,000		2,000
Emergency Response	500	3,000	3,000
Miscellaneous Protective Services	2,500	465	4,000
CMG - Fire Suppression	50,000	50,000	50,000
Training Facility rental	-		500
TOTAL FIRE PROTECTION REVENUES	80,329	66,815	74,800
EXPENSES - FIRE PROTECTION			
Wages - Fire Protection	77,584	87,700	76,980
Benefits - Fire Protection	13,757	16,522	16,193
Fire Fighter Call Outs	60,000	40,000	45,000
Benefits - Fire Fighter Call Outs	18,200	4,981	5,500
Professional Fees	2,000	1,800	2,000
Membership/Conference	1,500	150	1,000
Training/Certificates	20,000	29,850	40,000
Travel - Accomodation and Meals	3,000	2,238	2,000
Travel - Transportation	2,500	628	1,500
Advertising	3,000	917	
Promotional Material/Special Events	5,000	-	5,000
Subscriptions & Publications	3,000		2,000
Postage	500	-	
Freight	2,000		2,000
Computer Network Charge	1,251		
Communication Charge	1,151		
Supplies - Office	1,000	98	
Non Capital Equipment	5,300	791	10,000
Photocopier Expense	550		
Cable TV	1,293	783	1,400
Insurance (FF additional)		5,083	5,083
Telephone and Fax	13,446	6,131	6,500
Contracted Services	30,000	17,352	20,000
Supplies - Operating and safety	16,000	13,562	22,000
Supplies - Specialty Clothing	20,000	23,357	40,000
Supplies - Safety	5,100	4,935	5,000
Smoke/CO Detector Campaign	1,000	221	1,000
Software and Support - Fire	2,500		
Training facility	2,000		5,000
Equipment rental	1,100		1,500
Vehicle Fuel	3,000	2,982	3,000
Vehicle Repairs and Maintenance	2,500	824	2,500
Heavy Equipment Fuel	1,000	868	1,000
Heavy Equipment Repairs and Maintenance	8,000	393	5,000
Equipment Lease	2,400	2,316	22,550
TOTAL FIRE PROTECTION EXPENSES	330,632	264,482	350,707
NET FIRE PROTECTION EXPENSES	(250,303)	(197,667)	(275,907)

Budget 2021

	2020 Budget	2020 Actuals	2021 Budget
		Unaudited	
EMERGENCY MEASURES			
EXPENSES - EMERGENCY MEASURES:			
Wages - EMO	16,433	18,122	21,033
Benefits - EMO	2,934	1,801	4,275
Training/Certificates	3,000		4,000
Travel - Accomodation and Meals	500	2,777	2,000
Travel - Transportation	500		1,500
Advertising	500	238	
Promotional Material/Special Events	150	26	150
Supplies	500		500
Non Capital Equipment	2,500	428	2,500
Insurance	1,551		
Contract Services	-	177	
Safety Kits and Supplies	500	254	3,000
TOTAL EMERGENCY MEASURES EXPENDITURE	29,068	23,824	38,958
BYLAW ENFORCEMENT			
REVENUES - BYLAW ENFORCEMENT			
Bylaw Revenue	1,000		2,000
Animal Control Fees	3,000	1,435	3,000
TOTAL BYLAW ENFORCEMENT REVENUES	4,000	1,435	5,000
EXPENSES - BYLAW ENFORCEMENT:			
Wages - Bylaw	85,025	79,871	65,536
Benefits - Bylaw	18,178	9,424	13,180
Professional Fees	2,000	-	-
Membership/Conference	1,000		1,000
Training	2,000		5,000
Travel - Accomodation and Meals	2,000	1,794	2,000
Travel - Transportation	2,000		1,500
Advertising	850		
Promotional Material/Special Events	750		750
Freight	300		300
Signs/Supplies	1,500	6	3,000
Non Capital Equipment	500		500
Insurance	1,561		
Contracted Services	1,500	45	3,500
Animal Control - Humane Society	16,000	18,250	14,600
Operating Supplies/Signs/Animal control	800	54	3,000
Specialty Clothing	800	1,682	1,000
Vehicle Fuel	750	645	750
Vehicle Repairs and Maintenance	1,000	173	1,000
TOTAL BYLAW ENFORCEMENT EXPENDITURE	138,514	111,944	116,616
NET BYLAW ENFORCEMENT EXPENDITURES	(134,514)	(110,509)	(111,616)
TOTAL PROTECTIVE SERVICES REVENUES:	84,329	68,250	79,800
TOTAL PROTECTIVE SERVICES EXPENSES:	498,214	400,250	506,281
NET PROTECTIVE SERVICES EXPENSES	(413,885)	(332,000)	(426,481)

Budget 2021

	PUBLIC WORKS	2020 Budget	2020 Actuals	2021 Budget
			Unaudited	
REVENUE - PUBLIC WORKS:				
WATER SERVICE REVENUE:				
	Water Utility Fee	799,300	826,416	820,000
	Water Service Call	3,085		
	New Installation		31,355	
	Coin Operated Truck Fill	15,000	8,766	15,000
	Water Delivery	67,800	61,266	81,000
	Disconnect/Reconnect Water Services	14,641	8,970	10,000
	Funding from YG - for added electrical costs	-		
	TOTAL WATER SERVICE REVENUE:	899,826	936,773	926,000
SEWER SERVICE REVENUE:				
	Sewer Utility Fee	644,231	618,932	617,675
	Sewer Service Calls	514		500
	YG Charge for WWTP	-	62,473	
	TOTAL SEWER SERVICE REVENUE:	644,745	681,405	618,175
WASTE MANAGEMENT REVENUE:				
	Waste Management Fees	232,599	244,342	242,000
	YG Funding for Waste Management	75,000	62,473	75,000
	Ground Water Monitoring	20,000	35,000	20,000
	TOTAL WASTE MANAGEMENT REVENUE:	327,599	341,815	337,000
OTHER REVENUE:				
	New Installation Fee - Labour	35,660	37,330	68,000
	Sale of Gravel	3,060	1,259	3,000
	Sale of Inventory/Cost Recovery Contracted Servies		45,924	15,000
	New Installation Fee - Sale of Inventory	35,660		35,000
	Load Capacity	24,480	6,150	25,000
	Grant - Training	5,000	3,839	5,000
	Transfer in from Reserves	45,000		
	Lease Income - Dock	9,450		
	TOTAL OTHER REVENUE:	158,310	94,502	151,000
	TOTAL REVENUE - PUBLIC WORKS:	2,030,480	2,054,495	2,032,175
EXPENDITURES - PUBLIC WORKS:				
COMMON:				
	Wages - PW Common	114,592	194,000	114,197
	Benefits - PW Common	25,260	24,893	24,937
	Professional Fees	1,000	3,774	1,000
	Membership/Conference	150		3,000
	Training	15,000	5,996	10,000
	Travel - Accomodation and Meals	7,700	4,114	5,000
	Travel - Transportation	2,000	259	2,000
	Advertising	400		
	Promotional Material/Special Events	800	1,274	800
	Subscriptions & Publications	300		500
	Postage	750	32	
	Freight	2,000	3,247	2,500
	Computer Network Charge/Alarm Systems	2,500		
	Communication Charge	250		
	Supplies - Office	3,200	1,288	
	Non Capital Equipment	21,500	3,109	20,000
	Photocopier Expense (lease)	1,800	2,550	1,388
	Insurance		39	
	Telephone and Fax	16,000	12,610	13,000
	Contract Services - Common	3,000	11,053	6,000
	Supplies - Common Operating	7,000	9,540	5,000
	Supplies - Safety	15,000	15,572	15,000
	Vehicle Fuel	4,300	15,572	24,750

Budget 2021

	PUBLIC WORKS	2020 Budget	2020 Actuals	2021 Budget
			Unaudited	
	Vehicle Repairs and Maintenance	4,200	16,303	32,250
	Heavy Equipment Fuel		10,821	8,200
	Heavy Equipment R&M		18,318	24,500
	Mosquito Control	22,000	16,262	18,000
	New Installation Costs	45,630	37,853	40,000
	TOTAL COMMON EXPENDITURES:	316,332	408,479	372,022
	TRANSPORTATION:			
	ROADS AND STREETS - SUMMER:			
	Wages - PW Roads Summer	36,925	32,000	40,729
	Benefits - PW Roads Summer	8,071	2,566	8,564
	Advertising	500		
	Freight	500	506	1,000
	Computer Network Charge	1,500		
	Communication Charge	250		
	Non Capital Equipment/Office Furniture	-	133	
	Insurance	1,575		
	Contracted Services	68,000	54,290	60,000
	Supplies - Operating	500	48	500
	Chemicals	6,000	5,434	6,000
	Cold Mix	3,100		3,000
	Gravel	10,500		10,000
	Signs	5,100	1,183	5,000
	Street Lights	13,000	20,520	21,000
	Vehicle Fuel	500		
	Vehicle Repairs and Maintenance	500		
	Heavy Equipment Fuel	1,100		
	Heavy Equipment Repairs and Maintenance	3,100		
	TOTAL ROADS AND STREETS - SUMMER:	160,721	116,680	155,793
	ROADS AND STREETS - WINTER:			
	Wages - PW Roads Winter	60,596	62,500	68,063
	Benefits - PW Roads Winter	13,400	7,238	14,378
	Advertising	500		
	Freight	500	5,034	2,500
	Non capital equipment		5,724	
	Computer Network Charge	1,500		
	Communication Charge	250		
	Insurance	1,600		
	Contracted Services	180,000	237,660	205,000
	Supplies	500	318	500
	3/8 Minus Sand Mix	15,000	13,440	15,000
	Signs	500		500
	Street Lights	18,000	14,619	19,000
	Equipment Rental	-		
	Vehicle Fuel	1,300		
	Vehicle Repairs and Maintenance	1,300	4,974	
	Heavy Equipment Fuel	2,000	234	
	Heavy Equipment Repairs and Maintenance	6,100	2,948	
	TOTAL ROADS AND STREETS - WINTER	303,046	354,689	324,941

Budget 2021

	PUBLIC WORKS	2020 Budget	2020 Actuals	2021 Budget
			Unaudited	
SIDEWALKS:				
	Wages - PW Sidewalks	24,475	11,800	28,162
	Benefits - PW Sidewalks	5,498	1,397	5,983
	Freight	-	756	
	Computer Network Charge	750		
	Insurance	800		
	Contracted Services	20,000	13,178	20,000
	Supplies - Material	22,000	15,108	20,000
	Gravel	1,200		1,200
	Vehicle Fuel	500		
	Vehicle Repairs and Maintenance	500		
	Heavy Equipment Fuel	500		
	Heavy Equipment Repairs and Maintenance	1,500		
	TOTAL SIDEWALKS:	77,723	42,238	75,346
FLOATING DOCK:				
	Repair and Maintenance	5,000	1,795	2,500
	Insurance	900		
	Contracted Services	13,500	473	12,000
	Marine Lease	150	150	150
	TOTAL FLOATING DOCK:	19,550	2,418	14,650
SURFACE DRAINAGE:				
	Wages - PW Surface Drainage	37,298	59,500	41,667
	Benefits - PW Surface Drainage	8,227	6,694	8,761
	Freight	500	161	500
	Computer Network Charge	750	-	
	General Operat-Non Capital Equipment	1,000	2,495	2,500
	Electrical	1,050	957	1,100
	Insurance	900		
	Contracted Services	15,500	11,908	15,000
	Supplies	5,000	222	5,000
	Vehicle Fuel	1,750		
	Vehicle Repairs and Maintenance	1,750	455	
	Heavy Equipment Fuel	1,600		
	Heavy Equipment Repairs and Maintenance	4,600	12,985	
	TOTAL SURFACE DRAINAGE	79,925	95,375	74,528
ENVIRONMENTAL USE AND PROTECTIONS:				
WATER SERVICES:				
	Wages - PW Water Services	377,466	475,000	404,227
	Benefits - PW Water Services	85,319	51,466	86,185
	Professional Fees	40,000	43,129	40,000
	Professional Fees - Water Licence	15,000	2,354	20,000
	Membership/Conference/Certificates	350		4,000
	Training	12,000	3,801	10,000
	Travel - Accomodation and Meals	7,000	1,346	5,000
	Travel - Transportation	2,000	795	2,500
	Advertising	200	84	
	Freight	20,000	16,424	20,000
	Computer Network Charge	5,900		
	Communication Charge	1,200		
	Non Capital Equipment	8,300	5,442	8,000
	Telephone	2,500	14,290	15,000
	Contract Services	25,000	56,805	50,000
	Supplies - Operating	20,000	12,856	70,000
	Supplies - Safety	5,000	1,413	5,000

Budget 2021

	PUBLIC WORKS	2020 Budget	2020 Actuals	2021 Budget
			Unaudited	
	Chemicals	4,000	7,281	5,000
	Water Sampling/Testing	7,200	8,901	9,000
	Equipment Rental	-	340	
	Vehicle Fuel	7,000	2,446	
	Vehicle Repairs and Maintenance	8,000	3,563	
	Heavy Equipment Fuel	1,000		
	Heavy Equipment Repairs	3,000		
	Water Delivery	80,000	89,430	108,000
	TOTAL WATER SERVICES:	737,435	797,165	861,913
	SEWER SERVICES:			
	Wages - PW Sewer Services	171,393	155,200	181,507
	Benefits - PW Sewer Services	38,215	16,357	39,050
	Professional Fees	15,000		
	Membership/Conference/Dues	350		1,000
	Training	6,900		5,000
	Travel - Accomodation and Meals	4,000		3,000
	Travel - Transportation	1,000		1,500
	Advertising	250		
	Freight	5,050	143	1,000
	Computer Network Charge	3,800		
	Communication Charge	900		
	Non Capital Equipment	3,042		3,000
	Repairs and Maintenance	10,000		
	Insurance	7,000	(7,514)	
	Contracted Services	20,280	7,015	10,000
	Supplies	12,168	1,734	8,000
	Supplies - Safety	5,000	1,191	5,000
	Chemicals	3,042		3,000
	Vehicle Fuel	4,000	-	
	Vehicle repair and maintenance PW Sewer	4,000		
	Heavy Equipment Fuel	1,000		
	Heavy Equipment R&M	3,000	2,039	
	TOTAL SEWER SERVICES:	319,390	176,166	261,057
	WASTE WATER TREATMENT PLANT:			
	Wages - PW WWTP	-	496	
	Benefits - PW WWTP	-	12	
	Repairs and Maintenance - WWTP related	-	383	
	Supplies - Safety	-	176	
	YG Payment towards Operating WWTP	220,000	218,311	223,911
	Vehicle Repairs and Maintenance		515	
	TOTAL WASTE WATER TREATMENT PLANT:	220,000	219,892	223,911
	WASTE MANAGEMENT:			
	Wages - PW Waste Management	238,954	123,247	285,158
	Benefits - PW Waste Management	43,837	13,008	42,312
	Professional Fees	20,000	2,925	20,000
	Training	4,000		4,000
	Travel - Accomodation and Meals	2,000		2,000
	Travel - Transportation	2,000		1,500
	Advertising	1,000		
	Freight	800		1,000
	Computer Network Charge	3,500		
	Communication Charge	1,000		
	Non-Capital Equipment	3,600	58	3,000
	Insurance	9,000		
	Janitorial Supplies	200		

Budget 2021

	PUBLIC WORKS	2020 Budget	2020 Actuals	2021 Budget
			Unaudited	
	Telephone and Fax	2,500	-	
	Contracted Services	70,000	52,029	45,000
	Waste Diversion CKS	100,000	100,000	100,000
	Waste Diversion Planning & Implementation	25,000		
	Supplies	1,500	6,100	1,500
	Supplies - Safety	4,000	899	5,000
	Sampling/Testing	30,000	62,299	40,000
	Vehicle Fuel (including garbage truck)	10,000	145	10,000
	Vehicle Repairs and Maintenance	8,000	5,038	8,000
	Water Delivery/Septic	1,200	225	1,000
	Heavy Equipment Fuel	3,500	2,389	3,500
	Heavy Equipment Repairs and Maintenance	10,000	16,733	15,000
	Waste Collection	180,000	261,340	-
	TOTAL WASTE MANAGEMENT:	775,591	646,435	587,970
	BUILDING MAINTENANCE			
	Wages - PW Other	225,165	196,000	230,939
	Benefits - PW Other	47,200	20,219	47,141
	ADMIN BLDG			
	Building Repairs and Maintenance	40,000	6,668	40,000
	Electrical	11,000	13,605	15,000
	Heating	20,300	16,304	18,000
	Janitorial - City Hall	3,077	4,657	-
	CABLE			
	Janitorial - City Hall	450		
	PROTECTIVE SERVICES			
	Building Repairs and Maintenance	4,000	596	4,000
	Electrical	5,430	6,105	5,500
	Heating	9,309	6,988	7,500
	Janitorial - Fire Hall	1,034	152	-
	PUBLIC WORKS			
	Building Repairs and Maintenance	8,200	5,087	8,000
	Electrical	5,500	7,289	6,500
	Heating	15,000	16,659	18,000
	Janitorial - ALL DEPTS	760	1,020	41,000
	WTP			
	Repairs and Maintenance	15,000	42,234	75,000
	Electrical	100,000	163,633	175,000
	Heating	250,000	250,768	200,000
	SEWER			
	Electrical	22,000	28,875	30,000
	WASTE MGMT			
	Building Repairs and Maintenance	2,000		12,000
	Electrical	-		6,000
	Heating	2,000	3,865	4,000
	AMFRC			
	Building R & M - AMFRC	100,000	74,020	75,000
	Electrical - AMFRC	90,000	116,856	120,000
	Propane - AMFRC	1,000	1,606	1,000
	Heating - AMFRC	135,000	107,213	110,000
	Janitorial - AMFRC	12,000	9,104	-
	WATERFRONT			
	Building R & M	40,000	14,500	15,000
	Electrical	6,000	4,775	6,000
	Heating	5,000	4,052	5,000
	Janitorial	15,000	7,555	-

Budget 2021

	PUBLIC WORKS	2020 Budget	2020 Actuals	2021 Budget
			Unaudited	
	POOL			
	Building Repairs and Maintenance	50,000	5,048	45,000
	Electrical	15,000	3,444	17,000
	Heating	34,000	1,253	34,000
	GREENSPACE			
	Repairs & Maintenance - Minto	2,500	10,906	3,000
	Repairs & Maintenance - Other	7,000	1,474	5,000
	Electric - Minto	4,000	7,131	8,000
	Electric - Other	3,200	3,083	3,000
	Greenspace Janitorial	6,000	2,331	
	TOTAL Building Maintenance:	1,313,125	1,165,075	1,390,579
	TOTAL PUBLIC WORKS REVENUE	2,030,480	2,054,495	2,032,175
	TOTAL PUBLIC WORKS EXPENDITURES	4,322,838	2,859,539	4,342,710
	NET PUBLIC WORKS EXPENDITURES	(2,292,358)	(805,045)	(2,310,535)

Budget 2021

RECREATION:	2020 Budget	2020 Actuals	2021 Budget
		Unaudited	
REVENUE - RECREATION COMMON			
Lotteries - Yukon	43,051	43,051	43,051
Equipment Rental	3,000	(160)	1,500
Miscellaneous Revenue		3,280	5,000
TOTAL REVENUES-RECREATION COMMON	46,051	46,171	49,551
EXPENDITURES - COMMON SERVICES:			
Wages - Recreation	140,914	179,082	232,165
Benefits - Recreation	28,723	20,115	31,660
Professional Fees		8,032	20,000
Training	5,000	2,343	5,000
Travel - Accomodation and Meals	5,000		3,000
Travel - Transportation	4,000		2,000
Advertising	1,000	186	
Postage	500		
Freight	200	31	200
Computer Network Charge	12,000	5,811	
Supplies - Office	6,000	2,578	
Non Capital Equipment/Office Furniture	6,000	3,073	8,000
Photocopier Expense (lease)	1,000	465	2,148
Insurance	60,000		
Telephone and Fax	15,000	5,436	5,400
Bank Service Charges/Debit Machine Exp.	2,500		2,500
Contracted Services	20,000	4,236	20,000
Supplies - Safety	4,000	14,396	10,000
Lottery Grants	43,051	15,380	43,051
Vehicle Fuel	3,000	9,761	7,673
Vehicle Repairs and Maintenance	3,000	5,499	5,000
TOTAL REC. COMMON/CENTER EXPENSES:	360,888	276,424	397,797
REVENUE - PROGRAMS AND EVENTS			
YLAP Grant/Youth Summer Activity Grant	12,500	10,400	12,500
Programs - Under 14 yrs of age	20,000		15,000
Programs - 15 yrs +	6,000		10,000
Canada Day Grant	2,400		2,500
TOTAL REVENUES - PROGRAMS AND EVENTS	40,900	10,400	40,000
EXPENDITURES - PROGRAMS AND EVENTS			
Wages - Programs and Events	175,985	160,900	181,043
Benefits - Programs and Events	36,907	17,613	36,947
WCB - Instructors	500		500
Membership/Conference Fees	200	50	200
Training	1,000	574	1,000
Travel - Accomodation & Transportation	2,000		2,000
Freight	500	32	500
Non Capital Equipment	2,000		8,000
Contracted Services - Instructors	22,000	11,753	25,000
Supplies Programming	12,000	6,314	12,000
Supplies - YLAP	12,500	1,600	12,500
Rental Space	250	5,000	10,000
Canada Day	4,600	328	2,500
Discovery Day	3,000	1,142	2,500
Celebration of Lights	7,500	1,904	7,500
TOTAL PROGRAMS & EVENTS EXPENSES:	280,942	207,211	302,189
NET - PROGRAMS & EVENTS EXPENSES	(240,042)	(196,811)	(262,189)

Budget 2021

RECREATION:		2020 Budget	2020 Actuals	2021 Budget
			Unaudited	
REVENUE - AMFRC				
	Public Skating	3,000		4,500
	Ice Fees	40,000	(718)	30,000
	Curling Club Lease	4,000	4,000	4,000
	Recreation Facility Rental	4,000	1,543	4,000
TOTAL REVENUES - AMFRC		51,000	4,825	42,500
EXPENDITURES - AMFRC				
	Wages - AMFRC	89,025	123,130	152,640
	Benefits - AMFRC	17,026	13,728	17,120
	Freight - AMFRC	2,000	1,333	3,000
	Equipment R & M	20,000	14,279	15,000
	Contracted Services	-	820	20,000
	Supplies Operating - AMFRC	3,000	4,940	4,500
	Equip Fuel - AMFRC	2,000	2,574	2,500
TOTAL AMFRC EXPENSES:		133,051	160,805	214,761
NET - AMFRC EXPENSES		(82,051)	(155,980)	(172,261)
REVENUE - WATERFRONT				
	Fitness Passes	38,000	(476)	10,000
TOTAL REVENUES - WATERFRONT		38,000	(476)	10,000
EXPENDITURES - WATERFRONT				
	Wages - Waterfront	4,130		13,861
	Benefits - Waterfront	927		976
	Freight	250	699	500
	Equipment R & M	5,000	2,589	5,000
	Supplies Operating	2,000	1,793	2,500
TOTAL WATERFRONT EXPENSES:		12,307	5,081	22,837
NET - WATERFRONT EXPENSES		25,693	(5,557)	(12,837)
REVENUE - POOL				
	Pool Training Funding	500		
	Public Swim	15,000		17,000
	Swimming Lessons 14-	10,000		10,000
	Swimming Lessons 15+	1,500		2,000
	Merchandise	200		-
	Swim Club	1,500		1,000
	Rentals	250		250
TOTAL REVENUES - POOL		28,950	-	30,250
EXPENDITURES - POOL				
	Wages - Pool	112,453	1,922	121,317
	Benefits - Pool	11,388	208	11,535
	Membership/Conference	200		200
	Training	5,000		5,000
	Travel - Accomodation and Meals	2,000		2,000
	Travel - Transportation	1,500		1,500
	Freight	1,500		1,500
	Janitorial Supplies	2,000	886	
	Supplies - lesson materials			1,000
	Supplies - Operational	5,000		5,500
	Swim Club Expenditures	1,000		500
	Supplies - Lesson Material	1,000		-
	Chemicals	2,500		2,500
TOTAL POOL EXPENSES:		145,541	3,016	152,553
NET - POOL EXPENSES		(116,591)	(3,016)	(122,303)

Budget 2021

RECREATION:		2020 Budget	2020 Actuals	2021 Budget
			Unaudited	
REVENUE - GREEN SPACE				
	Rentals - Minto	7,000		3,500
	Vendor Stalls	1,000	2,000	1,000
	Commemorative Parks Program Donations	3,000		1,000
	Growing Forward Grant	2,500		
	Rentals - Parks & Greenspaces	10,000	(2,529)	2,500
	Miscellaneous Revenue			10,000
TOTAL REVENUES - GREEN SPACE		23,500	(529)	18,000
EXPENDITURES - GREEN SPACE				
	Wages	106,883	55,801	123,033
	Benefits	17,952	5,675	17,203
	Training	500		1,000
	Freight	600	31	600
	Non Capital Equipment	2,000	1,042	5,000
	Commemorative Parks Program	3,000	275	1,000
	Equipment Repairs & Maintenance	1,500	219	10,000
	Contracted Services	30,000	24,414	35,000
	Parks & Greenspace Maintenance	40,000	765	10,000
	Trail Maintenance - Green Space	8,000	979	8,000
	Land Lease	500	150	500
	Golf Course - Operating Lease	50,000	49,000	50,000
	DC Minor Soccer	7,000	6,869	7,000
	Community Garden	10,000	596	15,000
	Equipment Fuel	500	93	500
TOTAL GREEN SPACE & PARK MTNCE EXPENSE		278,435	145,908	283,836
NET GREEN SPACE EXPENSES		(254,935)	(146,437)	(265,836)
TOTAL RECREATION REVENUES:		228,401	60,391	190,301
TOTAL RECREATION EXPENSES:		1,211,164	798,445	1,373,973
NET RECREATION EXPENSES		(982,763)	(738,054)	(1,183,672)

City of Dawson
Administration - Technology
10 Year Equipment Replacement Plan 2021-2029

Description	Model Year	2021	2022	2023	2024	2025	2026	2027	2028	2029	Future
Communications											
Council Chamber AV System	2021	30,000									
Prometheum Board	2021	14,000									
Phone System	2013			5,000							
Website Upgrade	2018								15,000		
Server System											
Diamond Server	2016						15,000				
General Server	2015	24,462									
Backup Server	2015	20,000									
Asset Management Server	2019				20,000						
Other required Hardware	2021	10,000					10,000				
Software and licensing	2016	27,370					27,370				
Workstations and Computers											
CAO and EA (computers and laptops)	2020				2,000	5,000				2,000	
Front Cash	2021					4,000					
Finance department (4)	2016	6,800					11,200				
Planning department (2)	2019				4,000					4,000	
Portective Services (2)	2013-2019	2,800			2,000		2,000			2,000	
Public Works (8)	2018-2019	6,200			6,000	4,500	6,000			6,000	
Recreation (7)	2014-2019	12,400			2,000		12,000			2,000	
Self-isolating/Work from home	2020					5,000					
Total Expenditure		\$ 154,032	\$ -	\$ 5,000	\$ 36,000	\$ 18,500	\$ 83,570		\$ 15,000	\$ 16,000	\$ -

Administration Equipment Reserve Opening Balance	\$104,243	\$ 61,263	\$ 91,263	\$116,263	\$110,263	\$121,763	\$ 68,193	\$ 98,193	\$113,193
Current Year Equipment Expenditures	154,032	-	5,000	36,000	18,500	83,570	-	15,000	16,000
Administration Equipment Reserve	55,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Administration Reserve Contribution									
Covid Restart Funding	56,052								
Administration Equipment Reserve YE Balance	\$ 61,263	\$ 91,263	\$116,263	\$110,263	\$121,763	\$ 68,193	\$ 98,193	\$113,193	\$127,193

City of Dawson
Protective Services
10 Year Equipment Replacement Plan 2021-2029

Description	Model Year	2021	2022	2023	2024	2025	2026	2027	2028	2029	Future
Vehicles											
Bylaw Truck - electric	2013		54,000								
Rescue Truck	1999	60,000									
Command Vehicle	2016									45,000	
Rescue Trailer	2009										9,000
Heavy Equipment											
Fire Engine	2015										400,000
Fire Engine	1998			450,000							
Ladder Truck Upgrades					20,000						
West Dawson Fire Truck upgrades	2020	20,000									
Other Equipment											
Fire Alarm Monitoring System	2002										30,000
Fire Extinguisher Training Unit	2014										35,000
Jordair Air Compressor											35,000
Positive Pressure Fans	2020	8,000									
Extrication Equipment	2002									47,000	
Extrication Equipment	2018										55,000
Extrication Jack Struts	2020	18,000									
SCBA Gear	2016			90,000							
Helmets	2000	8,000				5,000					
Total Expenditure		\$ 114,000	\$ 54,000	\$ 540,000	\$ 20,000	\$ 5,000	\$ -			\$ 92,000	\$ 564,000

Protective Services Equipment Opening Balance	\$ 162,868	\$ 113,868	\$ 109,868	\$ 19,868	\$ 49,868	\$ 94,868	\$ 144,868	\$ 194,868	\$ 244,868
Current Year Equipment Expenditures	114,000	54,000	540,000	20,000	5,000	-	-	-	92,000
Protective Services Reserve Contribution	65,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Outside Financing/Sale of equipment			400,000						
Protective Services Equipment Reserve YE Balance	\$ 113,868	\$ 109,868	\$ 19,868	\$ 49,868	\$ 94,868	\$ 144,868	\$ 194,868	\$ 244,868	\$ 202,868

City of Dawson
Public Works
10 Year Equipment Replacement Plan 2021-2029

Description	Model Year	2021	2022	2023	2024	2025	2026	2027	2028	2029	Future
Vehicles											
Nissan Rogue	2017							35,000			
Pumphouse Service Truck	2012		70,000								
On Call truck	2018								45,000		
PW Truck	2009										45,000
Plow Truck	2009									70,000	
PW Van	2016						50,000				
Building Maintenance Van	2015					50,000					
Landfill Truck	1997										45,000
PW 1/2 ton truck	1993	36,000									
4x4 Pickup	1997	36,000									
4x4 Pickup	2007										25,000
PW 3/4 ton truck	1990										20,000
PW 1/2 ton truck	1989										60,000
Heavy Equipment											
Crane - 5 Ton	1990	70,000									
IMT Boom Crane	1989	90,000									
Dump Truck	2000							120,000			
Steam Trailer	2013									125,000	
In-Town Backhoe (Caterpillar)	2016						175,000				
Landfill Backhoe (Caterpillar)	2007										105,000
Backhoe (Rubber Tire)	2017							20,000			
Vactor Truck	1996			150,000							
Garbage Collection Truck	2020	-									
Loader/Backhoe (Caterpillar)	1998										105,000
PW Equipment											
Mobile Generator (York Street Lift Station)	1994										30,000
Mobile Generator (Bonanza Gold Lift Station)	1998			10,000							
Electrofusion Machine	2018								6,000		
Pipe Threader	2014										11,000
Plate Tamper	2015					8,000					
Main Lift	2015										15,000
Dri Prime Pump	2015										40,000
Snow Removal Equipment	2017							15,000			
Total Expenditure		\$ 232,000	\$ 70,000	\$ 160,000	\$ -	\$ 58,000	\$ 225,000	\$ 190,000	\$ 51,000	\$ 195,000	\$ 501,000

PW Equipment Reserve Opening Balance	\$ 286,572	\$ 104,572	\$ 84,572	\$ 4,572	\$ 39,572	\$ 16,572	\$ 1,572	\$ 1,572	\$ 5,572
Current Year Equipment Expenditures	232,000	70,000	160,000	-	58,000	225,000	190,000	51,000	195,000
Outside Financing	-								
Public Works Reserve Contribution	50,000	50,000	80,000	35,000	35,000	210,000	190,000	55,000	190,000
PW Equipment Reserve Ending Balance	\$ 104,572	\$ 84,572	\$ 4,572	\$ 39,572	\$ 16,572	\$ 1,572	\$ 1,572	\$ 5,572	\$ 572

City of Dawson
Recreation Department
10 Year Equipment Replacement Plan 2021-2029

Description	Model Year	2021	2022	2023	2024	2025	2026	2027	2028	2029	Future
Vehicles											
GMC	2011	45,000									
Toyota Tacoma	2013			45,000							
Ford E350XL Van	2007										60,000
Chev Express Van	2019									60,000	
Arena Equipment											
Ice Resurfacing Machine - Electric	1994	180,000									
Skate Sharpener	-	5,000									
Parks/Landscaping Equipment											
Trailer	2013					10,000					
Riding Mower	2013				16,500						
Husqvarna Roto-tiller	2010										5,000
Husqvarna Aerator	2008		5,000								
Minto Park Playground	2010						75,000				75,000
Waterfront Interpretive Panels	2009				15,000						
Pool Lockers	2019										35,000
Arena Kitchen Equipment Replacement											
Gas Oven/Stovetop	2001										16,000
Curling Stand Up Freezer	2001										5,000
Curling Stand Up Cooler	2001										8,000
Weight Room Equipment Replacement											
Precor Treadmill	2018				10,000						
Precor Treadmill	2010	10,000									
Precor Recumbent Bike	-			5,000							
Precor Bike	2013			5,000							
Precor Treadmill	2013		10,000								
Precor AMT	2013			8,000							
Precor AMT	2013					8,000					
Rowing Machine	2019									5,000	
Total Expenditure		\$ 240,000	\$ 15,000	\$ 63,000	\$ 41,500	\$ 18,000	\$ 75,000			\$ 65,000	\$ 204,000

Recreation Equipment Reserve Opening Balance	\$123,555	\$333,555	\$368,555	\$340,555	\$349,055	\$361,055	\$316,055	\$346,055	\$376,055
Current Year Equipment Expenditures	240,000	15,000	63,000	41,500	18,000	75,000	-	-	65,000
Outside Financing				15,000					
Recreation Facilities Reserve	350,000								
Recreation Reserve Contribution	100,000	50,000	35,000	35,000	30,000	30,000	30,000	30,000	30,000
Recreation Equipment Reserve YE Balance	\$333,555	\$368,555	\$340,555	\$349,055	\$361,055	\$316,055	\$346,055	\$376,055	\$341,055

City of Dawson
 2021 - 2023 Capital Project Plan
 Administration

Projects:	Project Value	Funding Source	2021	2022	2023	Future
Expenses:						
Restoration of CBC Building	1,227,000	A/B/E	526,500	326,500	200,000	
OCP Review	150,000	B				150,000
Records Management CP14	50,000	B	50,000			
Land Purchase	100,000	E				100,000
Total Capital Projects	\$ 1,527,000		\$ 576,500	\$ 326,500	\$ 200,000	\$ 250,000
Funding:						
A - Reserves			150,000			150,000
B - Gas Tax Funding			426,500	326,500	200,000	
E - Other Grant Funding						100,000
Total Funding			\$ 576,500	\$ 326,500	\$ 200,000	\$ 250,000

City of Dawson
 2021 - 2023 Capital Project Plan
 Protective Services

Projects:	Project Value	Funding Source	2021	2022	2023	Future
Expenses:						
Backup Generator for City Office/Emergency operations	30,000	B	30,000			
Convert fire training facility to propane	220,000	E/G	220,000			
Upgrades to Training Facility	100,000	B	100,000	100,000	100,000	
Signage and installation (including Han)				25,000		
Space Needs Assessment (PS & PW)	40,000	B	40,000			
Total Capital Projects	\$ 390,000		\$ 390,000	\$ 125,000	\$ 100,000	-
Funding:						
B - Gas Tax Funding			170,000	100,000	100,000	
E - Other Grant Funding			170,000			
G - YG Contribution Agreement			50,000	25,000		
Total Funding			\$ 390,000	\$ 125,000	\$ 100,000	-

City of Dawson
2021 - 2023 Capital Project Plan
Public Works

Projects:	Project Value	Funding Source	2021	2022	2023	Future
Expenses:						
Water Treatment Plant Demolition	2,000,000	G				2,000,000
Water Meter Supply and Installation RFP	95,000	G	95,000			
Phase 2 - Reservoir Construction	4,000,000	G	4,000,000			
Upsize Loop 4 Water Main	4,000,000	G			4,000,000	
5th Ave Sewer Replacement Craig St to Harper St	2,825,000	G	1,412,500			
5th Ave Sewer Replacement King St to Albert St	2,825,000	G		1,412,500		
Solid Waste Management program design	40,000	A				40,000
Diversion Centre	1,864,000	B	1,864,000			
Garbage Collection Truck	320,000	B	320,000			
Household Collection Bins	67,000	B	67,000			
In House Upgrades to Water/Sewer/Drainage	350,000	A				350,000
Total Capital Projects	\$ 18,386,000		\$ 7,758,500	\$ 1,412,500	\$ 4,000,000	\$ 2,390,000
Funding:						
A - Reserves						390,000
B - Gas Tax Funding			2,346,000			
G - YG Contribution Agreement			5,412,500	1,412,500	4,000,000	2,000,000
Total Funding			\$ 7,758,500	\$ 1,412,500	\$ 4,000,000	\$ 2,390,000

City of Dawson
2021 - 2023 Capital Project Plan
Recreation

Projects:	Project Value	Funding Source	2021	2022	2023	Future
Expenses:						
New Recreation Centre Planning	100,000	A.1	100,000			
Geodetic and Datum Surveys	210,000	A	70,000	70,000	70,000	
Glycol Flushing and Replacement	30,000	B	30,000			
Pool - Main Drain	75,000	B	75,000			
Pool Floor - slopes and drains	75,000	B	75,000			
Front Street/9th Ave to Millenium Trail Connectors	25,000	B		25,000		
Trail Connections to Dome/other unfinished trails	50,000	I	50,000			
New Trails Creation and Upgrades	100,000	B		50,000	50,000	
Resurface Millenium Trail	50,000	I			50,000	
Trail Map - Signage	25,000	E/I	12,500	12,500		
Clock Replacement (Waterfront)	10,000	A	10,000			
Interpretive Panels	10,000	I		10,000		
Gazebo Roof Replacement	25,000	I		25,000		
Wood Mulch - Playground North End	25,000	I		25,000		
Minto Park Playground Resurfacing	20,000	A	20,000			
Concession Upgrades	20,000	A	20,000			
Minto Park Sign	5,000	A	5,000			
Safety Netting - Minto park	10,000	I		10,000		
BMX/Pump Track	100,000	A/E	100,000			
Gaw Field Sign	5,000	A	5,000			
Skate Park Upgrades	50,000	I			50,000	
Redesign Skatepark/Basketball Courts/Tennis Courts	27,500	I	30,000	25,000		
Basketball nets	5,000	I	5,000			
Crocus Bluff Parkette	25,000	I			25,000	
Outdoor Workout Equipment - Crocus Bluff	7,500				7,500	
Bike Racks in Parks	10,000	I	5,000	5,000		
Front Street Banners	10,000	I	5,000	5,000		
Total Capital Projects	\$ 1,105,000		\$ 617,500	\$ 262,500	\$ 252,500	\$ -
Funding:						
A - Equipment Reserves			160,000	70,000	70,000	
A.1 - Recreation Facility Reserves			100,000			
B - Gas Tax Funding			180,000			
E - Other Grant Funding			82,500			
I - Project Dependant on funding Source Secured			95,000	192,500	182,500	
Total Funding			\$ 617,500	\$ 262,500	\$ 252,500	\$ -